### Update

## **BUY** Target price: €24.40

### Overview

Industry:	Teo	chnology		
Country	Germany			
ISIN:	DE0004	A1K0300		
Reuters:	EL	JCAn.DE		
Bloomberg:	E	UCA GR		
Website:	www.euromi	cron.net		
Last price		12.54		
	High	Low		
Price 52 weeks:	17.90	12.43		
Market cap (EURm)	1	89.99		
Number of shares (		7.18		
<b>o</b>				
Shareholder struct	ure			
Universal-Investme				
Universal-investme	nt GmbH	4.52%		
FPM Funds Luxemb				
FPM Funds Luxemb Union Investment		2.72% 3.20%		
FPM Funds Luxemb Union Investment Erste Sparinvest		2.72% 3.20% 3.00%		
FPM Funds Luxemb Union Investment		2.72% 3.20% 3.00%		
FPM Funds Luxemb Union Investment Erste Sparinvest		4.52% 2.72% 3.20% 3.00% 86.56%		
FPM Funds Luxemb Union Investment Erste Sparinvest Free float		2.72% 3.20% 3.00%		
FPM Funds Luxemb Union Investment Erste Sparinvest Free float Performance	bourg	2.72% 3.20% 3.00% 86.56%		
FPM Funds Luxemb Union Investment Erste Sparinvest Free float Performance 4 weeks	bourg	2.72% 3.20% 3.00% 86.56%		
FPM Funds Luxemb Union Investment Erste Sparinvest Free float Performance 4 weeks 13 weeks	bourg	2.72% 3.20% 3.00% 86.56% -8.75% -19.64%		

Dividend		
	in EUR	in %
2011	0.71	5.66%
2012	0.30	2.39%
2013E	0.00	0.00%
2014E	0.53	4.24%

### 52-Week Chart



### Analyst

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# Integration program Agenda 500 and order situation are precursors for good 2014

DR. KALLIWODA

RESEARCH GmbH

- In 2013, euromicron generated revenues of €329.4m, which were 0.2% lower y-o-y. Due to a significantly higher cost structure the EBIT margin went down from 5.2% in 2012 to 1.7% and net income declined from €8.6m to €-0.9m. However, both the order intake (€327.7m vs. €327.8m in 2012) and backlog (€126.5m vs. €125.2m) make us optimistic when it comes to the company's development in the coming quarters.
- Between January and December 2013, the best performer was the segment euromicron Nord (Germany, Benelux, France, Poland), where sales increased by 4.2% y-o-y to €112.9m at an EBIT margin of 9.5%. Revenues of euromicron Süd (Switzerland, Italy, Austria) and euromicron WAN services (Planning, Installation and Maintenance of Wide Area Network) declined by 3.8% to €114.7m and 0.7% to €101.9m respectively, with the latter reporting a negative EBIT.
- Despite a net loss, the operating cash flow improved from €7m in 2012 to €39.4m, which resulted from increasing volume of factoring. Free cash flow amounted to €34.3m, which corresponded to a FCF yield of 29.5%. Together with a cash outflow from financing of €0.9m, this led to an increase of the cash position since January 2013 by €33.4m. As of 31 December 2013, euromicron had a net gearing of 37.2%, which declined from 41.8% in 2012 due to a capital increase of €7.1m (512.6k new shares at €13.86 per share).
  - We have reduced our estimates in-line with euromicron's 2014 guidance of  $\notin$ 340-360m for sales and an EBITDA margin of 6-8%. This results in a lower 12-months DCF-based price target of  $\notin$ 24.40 (previously:  $\notin$ 26.10), which however implies an upside of 94.6% at present. In our view, given favorable market trends (increasing data volumes and thus necessary investments into telco infrastructure), euromicron remains a highly interesting long-term investment opportunity. We expect that the company will again pay out dividends as soon as it completes its integration and restructuring efforts in 2015.

Key	Figures	

in EURm	2011	2012	2013	2014E	2015E	2016E
Net sales	305.31	330.03	329.37	349.13	380.55	397.68
EBITDA	30.73	25.03	14.41	25.65	32.17	39.62
EBIT	24.16	17.08	5.51	16.22	21.89	28.88
Net income	12.19	8.57	-0.89	7.63	11.03	15.25
EPS	2.32	1.29	-0.12	1.06	1.54	2.13
BVPS	22.75	17.79	17.03	17.56	18.33	19.39
RoE	11.70%	7.20%	-0.74%	6.14%	8.56%	11.27%
EBIT margin	7.91 %	5.18 %	1.67 %	4.65 %	5.75 %	7.26 %
P/E	5.41x	9.75x	neg	11.80x	8.16x	5.90x
P/BVPS	0.55x	0.71x	0.74x	0.71x	0.68x	0.65x
EV/EBITDA	5.19x	6.37x	11.06x	6.21x	4.95x	4.02x

Company Analysis

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### 1 Company profile

euromicron AG is a manufacturer and provider of network solutions and optical fibre technology. Moreover, the company is a full-service provider of communication and security solutions for different industries and requirements. euromicron covers the entire value chain. Along with planning, implementation and maintenance of communication and security solutions, which are usually based on IP networks, the company also offers development, production and distribution of network components as well as consulting and purchasing. The organization is divided into three segments and four marketing areas.

### euromicron AG - Company structure

ng	Management Holding							
Holding	Finance, Personnel, Purchasing, IT, Public & Investor Relations							
H	North	South	WAN services					
	Highest quality in manufact requirements	turing, which is conducted accord	rding to customer'					
Components	Active / Passive Opt Components		aintenance anaged Services					
Com	• Test and Working S	tation Systems						
U	LWL Sachsenkabel GmbH (D) MICROSENS GmbH Co. KG & Beteiligungen GmbH (D, F, PL)	ELABO GmbH (D) EUROMICRON Werkzeuge GmbH (D)						
	Integrated, one-stop approa solutions for convergent ne	ch for client-specific, cross-syst tworks	em project and system					
Networks	<ul><li>Voice/Unified Comm</li><li>Video/Monitoring</li><li>Intelligent Networks</li></ul>	• P1	ecurity MR Solutions					
Z	euromicron systems GmbH (D) SSM euromicron GmbH (D)	euromicron solutions GmbH (D, P) Avalan GmbH (D) euromicron austria GmbH (A) euromicron NBG Fiber Optics (A)	telenet GmbH (D)					
ion	-	th international manufacturers o for qualified and independent so	-					
Distribution	<ul><li>Consulting</li><li>Training (Certificate</li></ul>	0	nalysis ervice					
Ι		SKM Skyline GmbH (D) Qubix S.p.A. networking solutions & distribuion GmbH (I)						
e	Strategic and cross-segmen to the core business e.g.	t control and operating tasks, wh	nich do not directly belong					
Service	Administration of Pa Buildings	± •	nancing of Specific nareholdings					
	euromicron international services GmbH (D)							

### 2 Valuation

In order to value euromicron, we have used our DCF model, which derives a 12-months price target for the stock of  $\notin$ 24.40. Compared to the current market level, this corresponds to an upside of 94.6%.

### DCF model

4

Discounted Cash Flow Model (Basis 4/2014)

					Phase 1				
in EURm	2014E	2015E	2016E	2017E	2018E	2019E	2020E	2021E	2022E
Net sales	349.13	380.55	397.68	413.59	426.82	438.35	449.30	459.19	468.37
(y-o-y change)	6.0%	9.0%	4.5%	4.0%	3.2%	2.7%	2.5%	2.2%	2.0%
EBIT	16.22	21.89	28.88	33.35	36.71	37.68	38.10	38.47	38.73
(EBIT margin)	4.6%	5.7%	7.2%	8.0%	8.5%	8.5%	8.4%	8.3%	8.2%
NOPLAT	11.35	15.32	20.21	23.34	25.70	26.38	26.67	26.93	27.11
+ Depreciation	9.44	10.28	10.75	11.18	11.53	11.85	12.14	12.41	12.66
= Net operating cash flow	20.79	25.61	30.96	34.52	37.23	38.22	38.81	39.34	39.77
- Total investments (Capex and WC)	-19.44	-22.32	-20.68	-21.01	-21.02	-21.11	-21.38	-21.51	-21.69
Capital expenditure	-15.49	-16.33	-16.80	-17.23	-17.58	-17.90	-18.19	-18.46	-18.71
Working capital	-3.95	-5.98	-3.88	-3.78	-3.43	-3.22	-3.19	-3.05	-2.98
= Free cash flow (FCF)	1.35	3.29	10.29	13.52	16.21	17.11	17.43	17.83	18.08
PV of FCF's	1.27	2.86	8.25	9.99	11.05	10.75	10.10	9.53	8.90

PV of FCFs in explicit period	72.70
PV of FCFs in terminal period	158.56
Enterprise value (EV)	231.27
+ Net cash / - net debt (31 December 2013)	-69.41
+ Investments / - Minorities	-0.39
Shareholder value	161.47
Number of shares outstanding (m)	7.18
WACC	8.5%
Equity costs	10.0%
Debt costs before tax	7.0%
Tax rate	30.0%
Debt costs after tax	4.9%
Equity share	70.0%
Debt share	30.0%
Fair value per share in € (today)	22.50
Fair value per share in € (in 12 months)	24.40

	Sensitivity	analysis		Tern	Terminal EBIT margin					
		5.2%	6.2%	7.2%	8.2%	9.2%	10.2%	11.2%		
	5.5%	31.86	41.06	50.26	59.46	68.66	77.86	87.06		
	6.5%	22.75	29.32	35.90	42.47	49.04	55.61	62.18		
WACC	7.5%	16.92	21.86	26.81	31.76	36.70	41.65	46.60		
Š	8.5%	12.83	16.69	20.55	24.40	28.26	32.11	35.97		
	9.5%	9.81	12.89	15.97	19.06	22.14	25.22	28.30		
	10.5%	7.47	9.98	12.49	15.00	17.51	20.02	22.53		
	· ·									

Source: Dr. Kalliwoda Research GmbH

### 3 Fiscal-year 2013 results

### Revenues

Between January and December 2013, euromicron generated revenues of  $\notin 329.4$ m, which were 0.2% below last year and 8% lower than our forecasts. While 88.4% of sales stemmed from Germany (2012: 90.6%), those from outside the Euro zone e.g. Poland, China increased by 91.1% to  $\notin 10.7$ m. The order intake ( $\notin 327.7$ m vs.  $\notin 327.8$ m in 2012) and backlog ( $\notin 126.5$ m vs.  $\notin 125.2$ m) make us optimistic when it comes to euromicron's results in the coming quarters.

In 2013, the best-performing segment was euromicron Nord (+4.2% to  $\notin$ 112.9m), however its EBIT margin deteriorated y-o-y (9.5% vs. 13.3% in 2012), which stemmed from one-off effects relating to project valuations. Due to higher depreciation of hidden reserves the segment euromicron Süd reported an operating loss for 2013 of  $\notin$ 4.9m (2012:  $\notin$ +0.5m)

### 2013 results vs. previous year and our estimates

2013 vs. previous year and our estimates							
	2013	2013E	2012	2013 vs. 2013E	2013 vs. 2012		
in EURm							
Net sales	329.37	358.08	330.03	-8.0%	-0.2%		
EBITDA	14.41	28.18	25.03	-48.9%	-42.4%		
EBITDA margin	4.4%	7.9%	7.6%				
EBIT	5.51	19.56	17.08	-71.8%	-67.7%		
EBIT margin	1.7%	5.5%	5.2%				
Netincome	-0.89	9.44	8.57	-109.4%	-110.4%		
Net margin	-0.3%	2.6%	2.6%				

Source: Company data, Dr. Kalliwoda Research GmbH

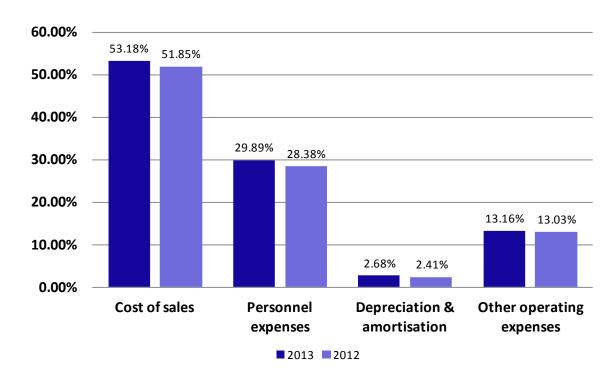
Sales and EBIT margins a	ccording to se	gments 2013	vs. 2012		·
	2013	2012		2013	20:
euromicron Nord			euromicron WAN services		
Sales €m	112.86	108.29	Sales €m	101.86	102
share in total sales	34.3%	32.8%	share in total sales	30.9%	31.
EBIT margin	9.5%	13.3%	EBIT margin	6.3%	7.8
euromicron Süd			Group		
Sales €m	114.65	119.16	Total sales	329.37	330
share in total sales	34.8%	36.1%	change y-o-y	-0.2%	
EBIT margin	-4.2%	0.4%			
Germany			Rest of the World		
Sales €m	291.30	298.90	Sales €m	10.70	5.6
share in total sales	88.4%	90.6%	share in total sales	3.2%	1.7
Euro zone					
Sales €m	27.40	25.50			
share in total sales	8.3%	7.7%			

### Sales and EBIT margins according to segments

Source: Company data, Dr. Kalliwoda Research GmbH

### **Profitability**

### Share in total revenues 2013 vs. 2012



Source: Company information, Dr. Kalliwoda Research GmbH

The reasons, why EBIT and net income went down y-o-y by 67.7% and 110.4% respectively, were (1) integration and restructuring expenses of  $\notin$ 5.5m (2)  $\notin$ 4.9m one-off costs relating to project valuations and (3)  $\notin$ 8m due to project/order delays or postponements. Despite project postponements, euromicron had to account for the related capacity and material costs, mainly under CoGS. Moreover, the average number of employees increased from 1,699 in 2012 to 1,741, which affected the personnel expenses.

### **Balance Sheet and Cash Flow**

At the end of December 2013, euromicron had an equity position of  $\notin 122.2m$ , or 37.2% of the balance sheet total. Goodwill amounted to  $\notin 113.5m$  and stemmed from many, mainly smaller, acquisitions in the past. Due to a higher volume of factoring working capital decreased from  $\notin 65m$  (19.7% of 2012 sales) to  $\notin 49.9m$  (15.1% of 2013 sales). Interest-bearing debt, of which 38.7% was long-term, totalled  $\notin 110.5m$  (2012:  $\notin 87.1m$ ), which together with liquid funds of  $\notin 41m$  resulted in a net debt position of  $\notin 69.4m$  ( $\notin 81.5m$ ).

Although euromicron reported a net loss for 2013, the operating cash flow increased significantly from  $\notin$ 7m to  $\notin$ 39.4. The reasons were cash inflows from working capital of  $\notin$ 9.1m and other operating liabilities of  $\notin$ 21.8m. Cash flow from investing increased from  $\notin$ -13.3m to  $\notin$ -5.1m despite the acquisition of the providers of specialised security technology SIM Secure Information Management GmbH and ATECS GmbH. Although the company paid out a lower dividend ( $\notin$ 2m vs.  $\notin$ 7.7m in 2012) and conducted a capital increase of  $\notin$ 6.7m net in December 2013 (512.6k new shares at  $\notin$ 13.86 per share), cash flow from financing decreased from  $\notin$ 4.5m to  $\notin$ -0.9m as euromicron reduced its financial debt by  $\notin$ 5.4m net. In total, euromicron's cash position increased since January 2013 by  $\notin$ 33.4m.

### 4 Outlook

Euromicron's management regard 2013 as a core integration year of the Build & Integration phase (Agenda 500), in which the company realized many important investments e.g. introduction of standardized processes, improvement of IT infrastructure and more professional structure. This has led to increased costs, but should make euromicron ready for integrating a larger acquisition from 2015 and sales of  $\notin$ 500m in 2016. With regard to 2014, management have stated that it expected the highest integration costs then, which is why they guide for an EBITDA margin of just 6-8% and have cut the dividend altogether. In the long run, euromicron expects to generate EBITDA margins of 8-11%, which in our opinion should allow it to pay out c. 50% of its yearly net income to shareholders.

As 2013 results came in weaker than we had previously anticipated, we have adjusted our valuation model for euromicron and have taken into account its 2014 guidance. Due to lower estimates our 12-months DCF-based price target for the stock goes down from previously  $\notin$ 26.10 to  $\notin$ 24.40. Nevertheless, due to an upside of 94.6% we reiterate our BUY recommendations.

We maintain our view that euromicron is a very interesting long term investment opportunity due to increasing data volumes (triggers: LTE technology, online video and games, IPTV, social networks) and necessary investments into the modernization of telco & communication infrastructure. Due to its attractive product portfolio and current valuation we also see the company as a potential takeover target e.g. for a private equity investor or large international telco company.

# DR. KALLIWODA | RESEARCH GmbH

### Sales split according to segments 2014E-16E

Sales estimates according to segments 2014E-2016E							
in EURm	2014E	2015E	2016E				
euromicron Nord	119.28	129.64	135.08				
change y-o-y	5.7%	8.7%	4.2%				
share in total sales	34.2%	34.1%	34.0%				
euromicron Süd	121.18	131.71	137.24				
change y-o-y	5.7%	8.7%	4.2%				
share in total sales	34.7%	34.6%	34.5%				
euromicron WAN services	108.67	119.21	125.37				
change y-o-y	6.7%	9.7%	5.2%				
share in total sales	31.1%	31.3%	31.5%				
Total sales	349.13	380.55	397.68				
(change y-o-y)	6.0%	9.0%	4.5%				

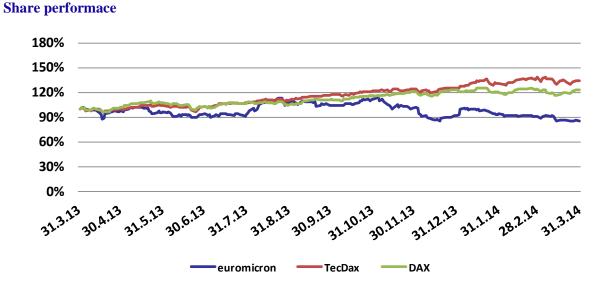
Source: Dr. Kalliwoda Research GmbH

### **Changes to our forecasts**

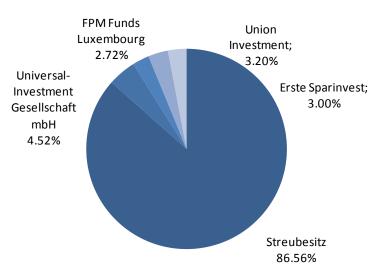
Our forecasts 2014E - 2016E						
	2014E		201	5E	2016E	
in EURm	new	old	new	old	new	old
Net sales	349.13	391.38	380.55	426.61	397.68	445.81
EBITDA	25.65	31.53	32.17	37.80	39.62	43.07
EBITDA margin	7.3%	8.1%	8.5%	8.9%	10.0%	9.7%
EBIT	16.22	22.11	21.89	27.53	28.88	32.34
EBIT margin	4.6%	5.6%	5.8%	6.5%	7.3%	7.3%
Net income	7.63	11.27	11.03	14.89	15.25	18.19
Net margin	2.2%	2.9%	2.9%	3.5%	3.8%	4.1%

Source: Dr. Kalliwoda Research GmbH

### 5 Stock and shareholder structure



Source: Thomsosn Reuters, Dr. Kalliwoda Research GmbH



### Shareholder structure

Source: Company information, Dr.Kalliwoda Research GmbH

### 6 Profit and loss statements

	Fiscal year						
n EURm Sales split	2011	2012	2013	2014E	2015E	20165	
euromicron Nord	116.79	108.29	112.86	119.28	129.64	135.08	
euromicron Süd	137.63	119.16	114.65	121.18	123.04	137.24	
WAN Services	66.85	102.58	101.86	108.67	119.21	125.37	
Consolidation	-15.96	0.00	0.00	0.00	0.00	0.00	
Net sales	305.31	330.03	329.37	349.13	380.55	397.68	
Internally produced and capitalised assets	1.95	5.61	3.13	1.90	1.90	1.90	
Change in inventories	-7.44	-5.85	-0.70	1.53	1.58	1.49	
Total Output	299.81	329.79	331.81	352.56	384.03	401.07	
Cost of goods sold	-159.62	-171.00	-176.44	-187.48	-204.21	-213.27	
Gross profit	140.19	158.79	155.37	165.09	179.82	187.80	
	0.70	2.00	1.00	4.04	1.00	2.0	
Other operating income	2.72 -76.93	2.80	1.90	1.94	1.98	2.02 -117.48	
Personnel costs		-93.59	-99.18	-104.68	-113.26	-117.48	
Depreciation & Amortization	-6.56 -35.26	-7.94	-8.90	-9.44	-10.28 -36.37	-10.75	
Other operating expenses	-35.20	-42.97	-43.68	-36.69	-30.37	-32.1	
EBIT	24.16	17.08	5.51	16.22	21.89	28.8	
Net financial results	-6.36	-4.86	-3.81	-4.06	-4.31	-4.56	
EBT	17.80	12.23	1.70	12.16	17.58	24.32	
Income taxes	-4.94	-3.40	-2.47	-3.65	-5.27	-7.30	
Minority interests	-0.67	-0.26	-0.12	-0.89	-1.28	-1.77	
Net income / loss	12.19	8.57	-0.89	7.63	11.03	15.2	
EPS	2.32	1.29	-0.12	1.06	1.54	2.13	
DPS	1.15	0.30	0.00	0.53	0.77	1.06	
Change y-o-y							
Net sales	n.a	8.10%	-0.20%	6.00%	9.00%	4.50%	
Total Output	n.a	10.00%	0.61%	6.26%	8.93%	4.44%	
Cost of goods sold	n.a	7.13%	3.18%	6.26%	8.93%	4.44%	
Gross profit	n.a	13.26%	-2.15%	6.26%	8.93%	4.44%	
Other operating income	n.a	2.68%	-32.03%	2.00%	2.00%	2.00%	
Personnel costs	n.a	21.65%	5.98%	5.55%	8.19%	3.73%	
Depreciation & Amortization	n.a	21.03%	12.06%	6.00%	9.00%	4.50%	
Other operating expenses	n.a	21.86%	1.65%	-15.99%	-0.88%	-10.05%	
EBIT	n.a	-29.30%	-67.75%	194.39%	34.97%	31.92%	
Net financial results	n.a	-23.70%	-21.58%	6.57%	6.16%	5.80%	
EBT	n.a	-31.31%	-86.09%	614.87%	44.59%	38.32%	
Income taxes	n.a	-31.19%	-27.46%	47.99%	44.59%	38.32%	
Minority interests	n.a	-61.19%	-52.31%	614.87%	44.59%	38.32%	
Net income / loss	n.a	-29.71%	-110.36%	-958.73%	44.59%	38.32%	
EPS	n.a	-44.58%	-109.62%	-958.73%	44.59%	38.32%	
DPS	n.a	-73.91%	-100.00%	n.a	n.a	38.32%	
Share in total sales							
Net sales	100.00 %	100.00 %	100.00 %	100.00 %	100.00 %	100.00 %	
Total Output	98.20 %	99.93 %	100.74 %	100.98 %	100.91 %	100.85 %	
Cost of goods sold	-52.28 %	-51.81 %	-53.57 %	-53.70 %	-53.66 %	-53.63 %	
Gross profit	45.92 %	48.11 %	47.17 %	47.28 %	47.25 %	47.22 %	
Other operating income	0.89 %	0.85 %	0.58 %	0.56 %	0.52 %	0.51 %	
Personnel costs	-25.20 %	-28.36 %	-30.11 %	-29.98 %	-29.76 %	-29.54 %	
Depreciation & Amortization	-2.15 %	-2.41 %	-2.70 %	-2.70 %	-2.70 %	-2.70 %	
Other operating expenses	-11.55 %	-13.02 %	-13.26 %	-10.51 %	-9.56 %	-8.23 %	
EBIT	7.91 %	5.18 %	1.67 %	4.65 %	5.75 %	7.26 9	
Net financial results	-2.08 %	-1.47 %	-1.16 %	-1.16 %	-1.13 %	-1.15 %	
	5.83 %	3.70 %	0.52 %	3.48 %	4.62 %	6.12 %	
Income taxes	-1.62 % -0.22 %	-1.03 % -0.08 %	-0.75 % -0.04 %	-1.04 % -0.25 %	-1.39 % -0.34 %	-1.83 % -0.45 %	
Minority interests							

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### **Balance sheets** 7

	Fiscal year						
in EURm	2011	2012	2013	2014E	2015E	2016E	
Assets							
Cash and cash equivalents	7.30	5.41	38.83	45.57	41.45	42.15	
nventories	25.08	27.50	27.96	29.71	32.36	33.80	
Frade accounts and notes receivables	88.07	96.77	98.35	104.26	113.64	118.75	
Other current assets	5.17	7.47	6.43	6.81	7.42	7.76	
Other financial assets	1.16	0.23	2.22	2.35	2.56	2.68	
Current assets	126.78	137.38	173.79	188.70	197.44	205.13	
Property, plant and equipment	15.13	16.26	14.47	16.02	17.57	19.12	
Other intangible assets	18.26	21.03	23.71	28.21	32.71	37.21	
Goodwill	103.63	106.37	113.53	113.53	113.53	113.53	
Financial assets	0.73	0.72	0.96	1.02	1.11	1.16	
Other assets	0.18	0.20	0.11	0.11	0.12	0.13	
Deferred tax assets	0.47	1.93	2.30	0.00	0.00	0.00	
Non-current assets	138.39	146.50	155.07	158.89	165.04	171.14	
otal assets	265.16	283.88	328.86	347.58	362.48	376.28	
iabilities							
Trade payables	31.62	42.87	54.64	57.03	61.00	62.54	
Fax liabilities	9.70	7.98	11.17	11.84	12.90	13.48	
Personnel liabilities	9.67	9.83	11.47	12.16	13.25	13.85	
Other short-term liabilities	13.88	6.07	5.59	5.92	6.45	6.74	
Short-term bank debt	29.76	31.00	30.39	29.39	28.39	27.39	
inance lease	0.30	0.60	0.51	0.55	0.59	0.63	
Other financial liabilities	2.97	6.78	36.81	36.61	36.41	36.21	
Provisions	1.22	2.06	2.31	2.45	2.67	2.79	
urrent liabilities	99.12	107.19	152.88	155.94	161.66	163.63	
ong-term bank debt	24.67	37.59	32.81	45.81	54.01	56.01	
easing debt	1.46	2.16	1.67	1.92	2.17	2.42	
Other financial debt	10.79	8.03	7.32	7.36	7.40	7.44	
Pension provisions	0.73	0.98	0.95	1.00	1.09	1.14	
Provisions	0.48	1.16	1.78	1.88	2.05	2.14	
Other liabilities	0.00	0.00	0.21	0.00	0.00	0.00	
Deferred tax liabilities	7.87	7.74	8.66	6.37	0.00	0.00	
ong-term liabilities	46.00	57.65	53.39	64.35	66.72	69.16	
otal liabilities	145.12	164.83	206.26	220.29	228.39	232.78	
hareholders equity	119.56	118.52	122.21	126.02	131.53	139.16	
/linority interests	0.48	0.53	0.39	1.28	2.56	4.33	
otal equity and liabilities	265.16	283.88	328.86	347.58	362.48	376.28	

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### 8 Cash flow statements

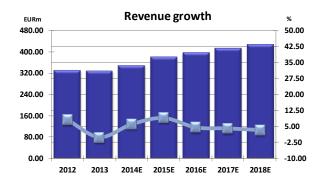
<b>2011</b> 12.19 6.56	<b>2012</b> 8.57	2013	2014E	2015E	2016E
-	8.57				2010
6 56	0.01	-0.89	7.63	11.03	15.25
0.50	7.94	8.90	9.44	10.28	10.75
-25.36	-11.82	9.12	-3.95	15.10	-3.95
7.08	2.27	22.30	0.26	1.42	0.26
0.47	6.96	39.43	13.37	37.84	22.30
-20.40	-13.29	-5.13	-15.49	-16.96	-15.49
-19.92	-6.33	34.31	-2.12	20.88	6.82
18.65	4.45	-0.89	8.86	-24.99	-6.13
-1.27	-1.89	33.42	6.74	-4.11	0.69
8.57	7.30	5.41	38.83	45.57	41.45
7.30	5.41	38.83	45.57	44 45	42.15
	0.47 -20.40 -19.92 18.65 -1.27 8.57	0.476.96-20.40-13.29-19.92-6.3318.654.45-1.27-1.898.577.30	0.47 6.96 39.43   -20.40 -13.29 -5.13   -19.92 -6.33 34.31   18.65 4.45 -0.89   -1.27 -1.89 33.42   8.57 7.30 5.41	0.47 6.96 39.43 13.37   -20.40 -13.29 -5.13 -15.49   -19.92 -6.33 34.31 -2.12   18.65 4.45 -0.89 8.86   -1.27 -1.89 33.42 6.74   8.57 7.30 5.41 38.83	0.476.9639.4313.3737.84-20.40-13.29-5.13-15.49-16.96-19.92-6.3334.31-2.1220.8818.654.45-0.898.86-24.99-1.27-1.8933.426.74-4.118.577.305.4138.8345.57

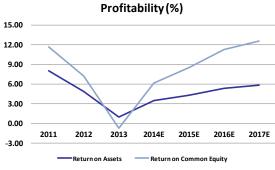
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### 9 Financial ratios

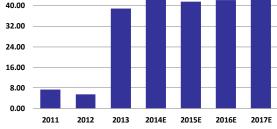
Fiscal year	2011	2012	2013E	2014E	2015E	2016E	2017E	2018E
Gross margin	46.76%	48.15%	46.82%	46.82%	46.82%	46.82%	46.82%	46.82%
EBITDA margin	10.06%	7.58%	4.38%	7.35%	8.45%	9.96%	10.77%	11.30%
EBIT margin	8.06%	5.18%	1.66%	4.60%	5.70%	7.20%	8.00%	8.54%
Net margin	4.07%	2.60%	-0.27%	2.16%	2.87%	3.80%	4.35%	4.72%
Return on equity (ROE)	11.70%	7.20%	-0.74%	6.14%	8.56%	11.27%	12.61%	13.24%
Return on assets (ROA)	8.04%	4.89%	0.95%	3.45%	4.32%	5.36%	5.89%	6.21%
Return on capital employed (ROCE)	10.51%	6.98%	-1.41%	5.92%	7.63%	9.51%	10.34%	10.84%
Net debt (in EURm)	62.22	81.49	69.41	74.72	86.04	86.42	84.93	81.80
Net gearing	52.04%	68.75%	56.79%	59.29%	65.42%	62.10%	57.30%	51.65%
Equity ratio	45.09%	41.75%	37.16%	36.26%	36.29%	36.98%	37.91%	39.28%
Current ratio	1.28	1.28	1.14	1.21	1.22	1.25	1.29	1.32
Quick ratio	0.97	0.96	0.91	0.98	0.98	1.00	1.03	1.06
Net interest cover	3.80	3.52	1.45	4.00	5.08	6.34	7.48	8.42
Net debt/EBITDA	2.02	3.26	4.82	2.91	2.67	2.18	1.91	1.70
Tangible BVPS	3.03	1.82	1.21	1.74	2.51	3.57	4.83	6.25
Capex/Sales	-11.57%	-4.42%	-5.15%	-4.44%	-4.29%	-4.22%	-4.17%	-4.12%
Working capital/Sales	17.51%	19.69%	15.14%	15.42%	15.72%	16.02%	16.31%	16.61%
EV/Sales	0.52	0.48	0.48	0.46	0.42	0.40	0.39	0.37
EV/EBITDA	5.19	6.37	11.06	6.21	4.95	4.02	3.58	3.30
EV/EBIT	6.60	9.33	28.93	9.83	7.28	5.52	4.78	4.34
P/Tangible BVPS	4.14	6.88	10.37	7.20	5.00	3.51	2.59	2.01
P/E	5.41	9.75	-101.34	11.80	8.16	5.90	4.97	4.44
P/FCF	-4.52	-14.21	2.62	-42.45	4.31	13.20	90.45	7.92

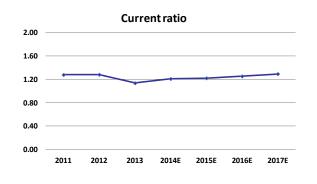
Source: Company information, Dr. Kalliwoda Research GmbH











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2011

2012

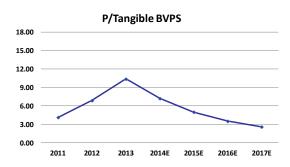
2013

2014E

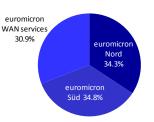
2015E

2016E

2017E



Sales split 2013



EBIT margin **Margin development** Net margin Return on Assets 10.00 8.00 6.00 4.00 2.00 0.00 2012 2015E 2016E 2017E 2011 2013 2014E -2.00

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